ALTERNATIVES

Solidifying a Case for Liquid Alternatives

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David Saunders, founding managing director of K2 Advisors, presents a brief introduction to liquid alternatives and four common hedge strategies used in pursuit of what many may think is a surprising goal: reducing portfolio risk.

Some investors consider hedge funds mysterious, aggressively managed investments that may be too risky for the typical portfolio. But skeptics may be surprised to learn that the majority of hedge fund managers focus on providing capital appreciation with *lower* volatility than the broad markets. After all, Merriam-Webster defines "hedge" as a fence or boundary, as well as an object that is intended to restrict something such as, in this case, the risks in a portfolio.

Despite the misconceptions, the popularity of hedge funds continues to grow. Hedge fund assets have climbed from \$38 billion in 1990 to \$2.8 trillion in 2015, representing a significant change in asset allocation, perhaps the most meaningful shift since many

investors began moving their money from bonds to stocks in the early 1980s.

Of note, it is not only institutional investors shifting assets to hedge strategies; individual investors are also moving into the space. The advent of liquid alternatives fund structures, which offer hedge strategies through a mutual fund vehicle, has helped drive this shift. These structures provide wider access to hedge strategies, and can offer potential benefits in terms of liquidity, fees and transparency.

Broadly speaking, traditional access to hedge funds via private placement vehicles often meant less liquidity, with redemption periods restricted to monthly or quarterly windows. In addition, visibility into portfolio holdings—or transparency—was limited. Liquid alternatives by contrast offer daily liquidity, security-level transparency and fees that are typically lower than those associated with traditional hedge fund vehicles.

And, unlike hedge funds, liquid alternative funds must adhere to the same regulatory requirements as US-registered mutual funds, sharing information that private placements are not required to disclose. Such liquidity, flexibility and transparency have persuaded a wider range of investors to use hedge strategies as a complement to more traditional portfolios.

Recently, interest in hedge strategies has intensified. I think this is because investors are facing a dilemma. They are searching for yield but interest rates from fixed income products have generally been low, and there is fear that equity markets could be nearing a period of intensified volatility. In addition, many investors are looking for greater diversification in their portfolios (i.e., lower correlation² to traditional asset classes such as stocks and government bonds). Using non-correlated strategies within a portfolio can help smooth out the ride when one particular asset class or strategy may be experiencing a volatile period. Additionally, hedge strategy managers can take short positions that benefit from market declines, cushioning a traditional long-only portfolio.

Alternative Strategies Have Shown Low Correlation vs. Traditional Assets



Correlation of Alternative Strategies vs. Major Traditional Asset Classes (20-Year) Asset Class Correlations, 20-Year Period Ended March 31, 2015

	Hedge Strategy Composite	Long Short Equity	Event Driven	Global Macro	Relative Value	
Hedge Strategy Composite	1.00					
Long Short Equity	0.97	1.00				
Event Driven	0.92	0.88	1.00			
Global Macro	0.63	0.56	0.50	1.00		
Relative Value	0.77	0.73	0.82	0.33	1.00	
Global Equity	0.81	0.81	0.77	0.35	0.64	
US Equity	0.76	0.76	0.73	0.31	0.58	
Global Fixed Income	0.13	0.14	0.10	0.22	0.14	
US Fixed Income	-0.02	-0.03	-0.05	0.21	0.08	
Commodities	0.48	0.48	0.43	0.36	0.48	

Source: © 2015 FactSet Research Systems Inc. Hedge Strategy Composite is represented by HFRI Fund Weighted Composite; Long Short Equity: HFRI Equity Hedge (Total); Event Driven: HFRI Event Driven (Total); Global Macro: HFRI Macro (Total); Relative Value: HFRI Relative Value (Total); Global Equity: MSCI World Index Gross; US Equity: S&P 500 Index; Global Fixed Income: Barclays Global Aggregate Index; US Fixed Income: Barclays US Aggregate Index; Commodities: Bloomberg Commodity Index. See www.franklintempletondatasources.comfor additional data provider information.

Correlation will range between 1 (perfect positive correlation, moving in the same direction) to -1 (perfect negative correlation, moving in opposite directions). All indexes are unmanaged, and one cannot invest directly in an index. Past performance does not guarantee future results. For illustrative purposes only; not reflective of any Franklin Templeton fund.

Long-Short Equity

Hedge fund investment strategies are diverse and their returns have often been derived from non-traditional sources. In general, they may seek to take advantage of market inefficiencies such as pricing differences and relative discrepancies between securities such as stocks and bonds, technical market movements, deep fundamental valuation analysis, and other quantifiable trends and/or inconsistencies. Again, the majority of hedge strategies seek to capture gains from market inefficiencies while seeking to reduce market exposure.

Four common strategies used by hedge fund managers include: long-short equity, relative value, event driven and global macro.

When employing the long-short equity strategy, hedge fund managers take a long position in a stock they think will outperform, while shorting stock³ that they believe will underperform.

Here's a hypothetical example: If computer tablet sales are projected to rise and desktop computer sales are expected to fall, a hedge fund manager may buy shares of a company that develops tablet devices and sell borrowed stock of a company that produces desktop computers. The hedge fund manager seeks to take advantage of the expected increase in tablet sales—and any corresponding rise in the tablet company's share price—while capitalizing on a projected decrease in desktop sales and any resulting drop in the desktop maker's stock price. Within the long-short equity strategy, there are generalists, geographic specialists such as Asian emerging markets, and sector specialists such as technology sector and health-care sector hedge funds. The long-short equity strategy generally has performed well in flat to rising equity markets that are driven by corporate fundamentals.⁴

Relative Value

The relative value strategy encompasses a wide range of investment techniques that focus on pricing inefficiencies between two similar securities. Hedge fund managers occasionally use convertible bonds to deploy this strategy. Convertible bonds, which are bonds that may be exchanged for a specific amount of a company's stock at a future date, may be priced inefficiently compared with the value of a company's stock or its straight bonds. All things being equal (if, in other words, the coupons are the same), if the durations⁵ are the same, a convertible should be priced at a premium to straight debt because there is, presumably, value in the potential for the underlying equity option embedded in the convertible.

Here's a hypothetical example: During the financial crisis in 2008, the convertibles of a large manufacturer were yielding 14%, while its straight debt was yielding 11%. That scenario presented a relative value opportunity because the market was pricing the convertible 300 basis points lower (3%) than the equivalent duration straight debt. Relative value managers could have taken a simultaneous long position in the manufacturer's convertible bonds and offset it with a short position in the company's equivalent duration straight debt to capture the 300 basis-point price differential.

The relative value strategy generally has performed well during periods of equity market uncertainty and in flat to rising bond markets.⁶

Event Driven

Event-driven managers invest in securities of companies in the midst of corporate events such as bankruptcies, changes in capital structure, or mergers and acquisitions.

When a firm announces, for example, that it plans to acquire another company, the target company's stock will generally rise in value, while the acquiring company's will fall, typically due to the uncertainty surrounding any acquisition and because the acquirer usually has to pay a premium over what the target company is worth. The event-driven manager would likely take a long position in the target company's stock and sell short the acquiring company's shares.

Please note that the trade would occur after the announcement, not because the managers were speculating on rumor. The key risk of such a position is a deal falling apart. Event-driven strategies tend to have performed best when markets have rallied, but also may work when corporate activity is high.⁷

Global Macro

Global macro strategies focus on top-down macroeconomic opportunities with numerous markets and numerous investments, including currencies and commodities. When considering their investment choices, global macro managers take into account many factors, which may include a country's or region's economic indicators, as well as central bank trends and divergences.

A popular theme for global macro managers in 2014 might be summed up by the headline "Developed Markets Rumble, Emerging Markets Tumble." In response, a global macro manager may have taken a long position in a MSCI World Index exchange traded fund (ETF) and a short position in a MSCI Emerging Markets Index ETF.⁸

Global macro may be used in conjunction with the three other strategies we've covered, and it generally has performed well in periods when markets have marked trends, either up or down.⁹

Multi-Manager Approach

While the strategies employed by hedge fund managers are diverse, traditional hedge funds typically offer a single manager and a single strategy. Granted, some hedge fund managers may invest in multiple strategies, but, in the end, an investor is still left with the style of just one manager. In contrast, many liquid alternatives funds are multi-strategy funds that invest in different managers within the same strategy, or different managers within different strategies.

A multi-strategy approach strives to provide a constructive level of diversification within a portfolio. ¹⁰ Further diversification through selecting multiple managers within each strategy may also help mitigate manager-specific risks. Managers can have varying styles or approaches within the same hedge strategy, possessing expertise within a certain area (e.g., region, sector or financial instrument). Among the various types of hedge strategies, each may perform differently in a given market environment, so I believe it's key to have experienced professionals tilt toward strategies that have the largest potential opportunity set for returns in a current market environment and in the forward-looking market environment.

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What Are the Risks?

All investments involve risks, including possible loss of principal. The market values of securities held in the portfolio will go up or down, sometimes rapidly or unpredictably. The portfolio's performance depends on the manager's skill in selecting, overseeing and allocating assets to the sub-advisors. The portfolio is actively managed and could experience losses if the investment manager's and sub-advisors' judgment about particular investments made for the portfolio prove to be incorrect. Some sub-advisors may have little or no experience managing the assets of a registered investment company. Foreign investments are subject to greater investment risk such as political, economic, credit and information risks as well as risk of currency fluctuations. Investments in derivatives involve costs and create economic leverage, which may result in significant volatility and cause the portfolio to participate in losses (as well as gains) that significantly exceed the portfolio's initial investment. Lower-rated or high-yield debt securities involve greater credit risk, including the possibility of default or bankruptcy. Currency management strategies could result in losses to the portfolio if currencies do not perform as the investment manager or sub-advisor expects. The portfolio may make short sales of securities, which involves the risk that losses may exceed the original amount invested. Merger arbitrage investments risk loss if a proposed reorganization in which the portfolio invests is renegotiated or terminated. Liquidity risk exists when securities have become more difficult to sell, or are unable to be sold, at the price at which they have been valued.

^{1.} Source: © HFR, Inc., HFR Industry Reports, as of January 2015, www.hedgefundresearch.com.

^{2.} Correlation will range between 1 (perfect positive correlation, moving in the same direction) to -1 (perfect negative correlation, moving in opposite directions).

^{3.} A short sale is the sale of a security that the seller has borrowed, typically from a broker, and promises to return at a future date. The broker sells the borrowed shares, and the proceeds are credited to the seller's account. On a specified future date, the seller must buy the same number of shares borrowed and return them to the broker. If the share price has dropped in the interim, the seller can now buy the shares back at a lower cost and make a profit on the price difference. If the share price rises in the interim, the seller will pay a higher price for the shares, which will result in a loss.

- 4. Past performance does not guarantee future results.
- 5. Duration is a measurement of a bond's—or a portfolio's—sensitivity to interest-rate movements. It measures the number of years required to recover the true cost of a bond, considering the present value of all coupon and principal payments received in the future. Generally, the higher the duration, the more the price of the bond (or the value of the portfolio) will fall as rates rise because of the inverse relationship between bond yield and price.
- 6. Past performance does not guarantee future results.
- 7. Ibid
- 8. Indexes are unmanaged, and one cannot invest directly in an index.
- 9. Past performance does not guarantee future results.
- 10. Diversification does not guarantee profit or protect against risk of loss.

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